



**BEVERAGE CONTAINER
MANAGEMENT BOARD**

**REQUEST FOR EXPRESSION OF INTEREST (RFEOI)
INFORMATION PACKAGE**

SUBJECT: ALTERNATIVE COLLECTION SITE PILOT

ISSUE DATE: AUGUST 1, 2025
REVISION UPDATE: AUGUST 21, 2025

**Beverage Container Management Board
Suite 1165, 5555 Calgary Trail NW
Edmonton, AB T6H 5P9**

Attention: Travis Wizniuk, Director, I.T & Operations

DEADLINE FOR APPLICATIONS: NOVEMBER 3, 2025

This RFEOI will close at a date and time declared by the BCMB

1. INTRODUCTION

A. BACKGROUND AND PURPOSE OF EOI

Pursuant to the *Environmental Protection and Enhancement Act* (the “Act”) and the *Beverage Container Recycling Regulation* (the “Regulation”) the Beverage Container Management Board (“BCMB”) has the exclusive authority to issue permits for the operation of a business for the collection of empty beverage containers in the province of Alberta.

In 2024, the BCMB surveyed Albertans and they identified three main barriers to using Depots: lack of nearby options, lack of transportation or storage, and the time-consuming nature of bottle returns. To address these issues, the BCMB is investigating ways to improve access through introducing alternative collection pilot sites to complement Alberta’s Depot network and further encourage regular recycling across Alberta. These sites will be conveniently located, accessible, and offer an efficient method for bottle returns.

To determine what type(s) of alternative collection sites would best suit community needs, the BCMB is seeking operators to implement Pilot Sites in locations which have been identified by BCMB, that are difficult to service in both Metro and Rural locations.

The Metro projects will aim to provide improved recycling access for Alberta residents who live in dense areas of Calgary or Edmonton, who may not have storage space or transportation options for bringing large amounts of beverage containers to a conventional Bottle Depot. These alternative sites will be situated in high traffic areas where residents and visitors are able to walk to the sites. Four locations have been selected from a larger list, two in Calgary and two in Edmonton. Refer to the “Eligible Locations” section for further details regarding approved locations.

The Rural projects will seek to provide an alternative site for beverage containers in areas with populations that BCMB has determined are not sufficient to support a viable Bottle Depot. The sites would be like the Metro locations in that they provide a low-cost, convenient option for Albertans. Rural locations were chosen based on unique circumstances in lower population communities where either a Depot has recently closed or there is a known demand for a recycling solution. Refer to the “Eligible Locations” section for further details regarding approved locations.

B. TERMINOLOGY

The following terms contained within this EOI are defined as follows:

“Application” means the material submitted by a Respondent in accordance with this EOI.

“CSA” means Collection System Agent as defined in the *Beverage Container Recycling Regulation* Alta. Reg. 101/1997, as amended.

“CSP” means Collection Service Provider. A Collection Service Provider is a manufacturer of a beverage in a refillable container who is providing a collection service capable of recovering that manufacturer’s empty refillable registered containers pursuant to section 9(a) of the *Beverage Container Recycling Regulation* Alta. Reg. 101/1997, as amended.

“Depot” means a building used for the operation of a business collecting empty beverage containers.

“Eligible Activities” means activities eligible for funding through the program.

“Eligible Location” means the locations specified within the EOI Information Package.

“EOI” means Expression of Interest.

“Industry Email Address” means the email address assigned by the BCMB to each Depot in conjunction with its Permit.

“MOU” means Memorandum of Understanding.

“Operator” means an individual, group, or entity that manages the operations of one or more Depots in Alberta.

“Pilot Project” refers to the project of alternative collection sites as a whole, including all stages.

“Pilot Site” refers to an alternative collection establishment by a Respondent to fulfil the Pilot Project.

“Pilot Site Operator” means a successful RFEOI Respondent that now operates the Pilot Site.

“Pilot Site Plan” refers to a Respondent’s proposed model and business requirement for a Pilot Site.

“Respondent” means an individual, group, or entity that submits a response for the EOI and/or RFP.

“RFEOI” means Request for Expression of Interest and any documents which are stated to form part of this Request for Expression of Interest.

“UCA” means the Uniform Code of Accounts or “UCA” means the series of forms identified as such and provided to Depot Permit Holders by the Data Collection Agent for the purpose of collecting financial and operational data on an annual basis.

C. Eligible Locations

The BCMB intends to approve a maximum of four Pilot Sites: two rural locations and two metro locations (one Edmonton, one Calgary). The BCMB has provided seven potential pilot site locations which applications shall be accepted for. Four metro locations and three rural locations. These locations are listed below. The launch of a Pilot Site at any of these locations is dependent on the evaluation of the

responses received and is subject to the discretion of the BCMB. Appendix A includes maps that have been highlighted to show the specific boundaries that have been approved for each Eligible Location. Responses that propose a location that is outside of the approved locations will not be considered. Note that it is the responsibility of the Respondent to negotiate zoning with the applicable municipality.

Eligible Metro Locations

- Edmonton – Wîhkwêntôwin (Formally known as Oliver)
- Edmonton – Old Strathcona
- Calgary – Beltline
- Calgary – Marda Loop

Eligible Rural Locations

- Town of Waterton
- Town of Fox Creek
- Town of Evansburg

2. INSTRUCTIONS TO RESPONDENTS

A. CONTACT INFORMATION

EOI and Presentation responses must be submitted to Pilots@bcmab.ab.ca. Responses received in any other way will not be eligible.

EOI and Presentation responses must be submitted using the Respondent's industry email address. Responses received in any other way will not be eligible.

All eligible responses will receive a confirmation email that confirms the receipt of the response for consideration.

Successful EOI and Presentation Respondents will be notified via their industry email address and asked to submit any additional information.

Unsuccessful Respondents will be notified via their industry email address that their response was not chosen to move onto Phase 2 or if they were not selected following Phase 2.

B. ELIGIBILITY CRITERIA

Only existing Depot operators within Alberta are eligible for this Pilot Project. Their Depot must be in good standing with the BCMB, meaning that the Depot must satisfy each of the below criteria:

- The Depot does not owe any outstanding fees.
- The Depot must not have been in any compliance framework at level 2 or higher in the past six months.
- The Depot must not have been in the UCA compliance framework at level 2 or higher in the past three years.

For operators that own or operate more than one depot, the above criteria must apply to all depots under their control.

C. APPLICATION PROCESS AND REQUIREMENTS

Phase 1

Respondents will submit responses using a standard application form that includes all elements of a business plan. Respondents may apply for one or more of the eligible locations, however a separate application is required for each location. Respondents will be required to provide the following information in their application form:

- I. Pilot Project Understanding – Demonstrate a thorough understanding of the Pilot Project context, scope, and objectives.
- II. Methodological Approach – A description of the approach/method that will be used for the Pilot Project including:
 - a. Identify the proposed location.
 - b. Describe the site setup, any equipment or technologies to be used at the site, and how customers will interact with the Pilot Site.
 - c. Explain all applicable zoning requirements or capital modifications needed to the location.
 - d. Identify how security will be maintained.
 - e. Explain how and how frequently the site will be serviced and maintained.
 - f. The process for handling complaints.
 - g. Describe a high-level marketing plan for the collection site.
 - h. Estimated timeline needed to begin operations.
- III. Eligibility – Confirming the Respondent is eligible:
 - a. Explain how the Respondent's current Depot's capability/capacity will handle the potential additional volume.
 - b. Demonstrate the Depot's good standing with the BCMB.
- IV. Monitoring – Description of monitoring activities including:
 - a. Describe how the Depot will meet data collection and reporting procedure requirements.
 - b. Describe the Depot's feedback/complaints process for customers.
- V. Budget – Cost estimates including:
 - a. Operating cost estimates, how these estimates were arrived at, and any underlying assumptions.
 - b. Capital cost estimates and any capital costs that are anticipated.
- VI. Contact – Respondent's contact information (Depot owner name, contact name, contact phone number, and mailing address), including their industry email address.

Phase 2 Presentation

The BCMB will evaluate the EOI responses to determine which Respondent(s) will be asked to present their Pilot Site Plan(s). This determination may include conversations with Respondents to clarify information included in their EOI response and for the BCMB to recommend how their Pilot Site proposals could be improved. Presentation requirements will be determined based on the information gathered from the EOI process.

Successful Respondent(s) from Phase 2 will be required to sign an MOU agreement prior to beginning Pilot Site operations.

Phase 3 Pilot Site Operation

Data Collection and Reporting

Pilot Site Operators will be required to collect and provide the BCMB with the following data:

- I. Collection Data
 - a. Total number of containers collected, by month, categorized by material type.
 - b. Distance traveled in kilometers for collection (including number of trips during reporting period).
 - c. Labour hours and cost of collecting containers, including vehicle costs.
 - d. Details of the make, model, and year of the vehicle used for collection, to track operational efficiency and suitability.
- II. Transaction Data
 - a. Total number of transactions redeemed by customers and the volume of containers per transaction.
 - b. Number of customers served.
 - c. Number of mis-sorted or rejected containers.
- III. Operational Data
 - a. Allocation of vehicle maintenance and operational costs if an existing vehicle is used, reflecting the proportion of its use for pilot activities.
 - b. Labour hours, cost, and frequency of maintenance performed on equipment and facilities.
 - c. Costs for replacing or repairing equipment.
 - d. Energy and utility costs.
 - e. Space rental/lease costs.
 - f. Labour costs for tasks such as credit issuance and record-keeping.
 - g. Software or platform fees (if any) associated with managing the program.
 - h. Details of any unexpected equipment or material purchases incurred during the pilot operation.
 - i. Any additional costs incurred due to unforeseen circumstances.
- IV. Monthly Feedback
 - a. Summary of challenges encountered during operations.
 - b. Suggestions for improving efficiency or addressing issues during the pilot.
 - c. Observations or trends identified over the reporting period.

- d. Customer feedback (positive and negative) collected during the reporting period.
- V. Supporting Documents
 - a. Receipts or invoices for equipment and materials purchased or leased.
 - b. Documentation of unexpected costs incurred during the pilot.
 - c. Monthly or weekly timesheets for collection, maintenance, and administrative labour.
 - d. Payroll summaries showing total compensation for employees involved in the pilot.
 - e. Copies of receipts or statements showing fuel purchases, with details of the dates, amounts, and locations.
 - f. Logs detailing the mileage incurred for collection trips, including routes and distances.
 - g. Invoices or receipts for any vehicle maintenance or repairs during the reporting period.
 - h. Documentation of any repairs or replacement to site and equipment.
 - i. Records showing maintenance and cleaning schedules for site and equipment.
 - j. Invoices for software or systems used to manage the program (if any).

D. ADDITIONAL INFORMATION

The BCMB will consider any alternative collection method as long as the Respondent can demonstrate that the site will be made secure, convenient, weather-proof, and that it will meet the BCMB's desired outcomes as described in the introduction. BCMB will look favourably upon applications which demonstrate the use of the latest innovations and technologies.

During the review of an application, the BCMB may request additional information in writing or by meeting, in person or electronically, in respect to the application.

E. EOI TIMETABLE

The following timetable outlines the anticipated schedule for the EOI process. The timing and the sequence of events resulting from this EOI may vary and shall ultimately be determined by the BCMB.

EVENT	DATE
1. THE BCMB ISSUES RFEOI AND RFEOI RESPONSE FORM	AUGUST 1, 2025
2. RFEOI RESPONSE DEADLINE	NOVEMBER 3, 2025
3. THE BCMB CONTACTS SUCCESSFUL RESPONDENTS TO MOVE ONTO PHASE 2 PRESENTATION	DECEMBER 1, 2025
4. RESPONDENT(S) PRESENT PILOT SITE PLAN(S) TO THE BCMB	JANUARY 5, 2026
5. THE BCMB CONTACTS SUCCESSFUL RESPONDENTS TO BEGIN PILOT SITE OPERATIONS	MARCH 2, 2026
6. PILOT SITE LAUNCHES	TBC
7. PILOT PROJECT CONCLUDES	3 YEARS

*Timeframes may be subject to extension, depending on the number of applications received.

F. EOI Evaluation Criteria

The BCMB will evaluate and select successful EOI responses based on the following information:

1. The BCMB will evaluate each response separately against the requirements.
2. During the evaluation process, Respondents may be required to provide additional information to clarify statements made in their application.
3. The BCMB will rate each response on a scale of 1 (unacceptable) to 10 (exceeds) and will use the following weightings:
 - a. Industry Knowledge and Pilot Project Understanding 20%
 - b. Methodology, including effectiveness of the solution, process efficiency, environmental impacts, and monitoring and reporting 40%
 - c. Value for Money and Financial Sustainability 15%
 - d. Customer Engagement and Satisfaction 15%
 - e. Operator and Depot Capacity 10%

G. AMENDMENTS TO APPLICATION

A Respondent may amend their application prior to submission at any time. Once an application has been submitted, Respondents must make a request for amendment to the BCMB in writing prior to the initial application deadline. Amendment requests may be sent to Pilots@bcmb.ab.ca. Requests must include reasoning for the amendment and must reference the application and primary contact details. It is at the BCMB's discretion whether to accept amendments.

Respondents cannot make amendments to their application after the application period ends.

Any attempt to amend a submitted application by way of a letter which results in an application being incomplete, ambiguous, or inconsistent or otherwise non-compliant may result in the application being rejected at the sole discretion of the BCMB.

H. WITHDRAWAL OF APPLICATION

A Respondent may withdraw their application at any time by written notice via email to Pilots@bcmb.ab.ca.

I. SIGNATURE AND ACKNOWLEDGMENT

The application must be submitted by the Respondent. The Respondent must certify that the statements made in the application are true and accurate and acknowledge that the Respondent will comply with all relevant Acts, Regulations and BCMB Bylaws.

4. PILOT LOCATION AND PLAN INFORMATION

Successful Respondents that are selected following Phase 2 must sign an MOU agreement prior to beginning Pilot Site operations.

Once Pilot Site(s) have been awarded, the BCMB will notify the Depot network.

Pilot Site Operators will be responsible for funding and executing mandatory activities described in “Eligible activities”.

A. Start Up Plan

The Respondent must provide a detailed start up plan including:

- confirmation of appropriate districting/zoning or a detailed description of the steps required to obtain appropriate districting/zoning and the timelines for those steps;
- a timeline, including dates for obtaining a development permit, construction commencement, construction completion and commencement of depot operations; and
- a description of the public consultation process to be carried out by the Respondent, if any.

B. Other Considerations

The application may contain information not listed above which the Respondent considers relevant to their proposal.

3. EVALUATION OF APPLICATIONS

A. THE EVALUATION TEAM

The evaluation of applications will be undertaken on behalf of the BCMB by an Evaluation Team appointed by the BCMB Director, IT & Operations. The Evaluation Team may consult with others including BCMB staff members and third-party consultants.

If no applications are received prior to the initial application deadline, or if none of the received applications are selected, the BCMB may extend the application period or decide to close the RFEOI at their discretion.

B. THE EVALUATION PROCESS AND CRITERIA WHERE APPLICATIONS ARE RECEIVED ON OR BEFORE THE INITIAL APPLICATION CLOSING DEADLINE (12:00 pm November 3, 2025)

Two or More Applications

Where two or more applications have been received in relation to the Eligible Location on or before the closing deadline, those applications will be opened by the Evaluation Team and reviewed to ensure compliance with all the application form requirements in section C of this EOI. See section 3.A for the circumstances in which the deadline must be extended.

If no Respondent is chosen from those applications, the BCMB may extend the deadline and continue to accept further applications.

The Evaluation Team may consider other criteria or apply the evaluation criteria on a comparative basis, evaluating the applications by comparing one application to another application.

After reviewing and evaluating the applications that were received the Evaluation Team will provide a recommendation to the BCMB President & CEO with respect to the selection of the Respondent for that Eligible Location.

No application received after the deadline will be reviewed and evaluated, nor will the deadline be extended until a decision has been made by the President & CEO with respect to those applications submitted on or before the deadline.

If no Respondent is selected from the applications prior to the Deadline, and if the EOI is not closed, the Evaluation Team may extend the Deadline.

One Application

Where only one application has been received in relation to the Eligible Location on or before the deadline, that application will be acknowledged by the Evaluation Team after the deadline and will be reviewed to ensure compliance with all the application form requirements in section 3 of this EOI.

If the application complies with section 3 of the EOI, it will be evaluated and scored with the same criteria noted above.

If the application is not approved, the EOI will be released with a new deadline to be determined by the Evaluation Team.

C. THE EVALUATION PROCESS AND CRITERIA WHERE NO APPLICATIONS ARE RECEIVED ON OR BEFORE THE INITIAL APPLICATION CLOSING DEADLINE (12:00 pm, November 3, 2025)

If no application has been submitted in relation to the Eligible Location on or before the closing deadline, the EOI may be extended, and the process shall proceed.

D. REQUEST FOR CLARIFICATION OR ADDITIONAL INFORMATION

The President & CEO (or a BCMB Director appointed by the President & CEO) may at any time, at his or her sole discretion request clarification or additional information from a Respondent with respect to any application. The President & CEO may consider such clarifications or additional information in evaluating an application. The President & CEO may also contact references provided in an application.

Should the Respondent have any questions related to this EOI process, they must be submitted in writing via email to Pilots@bcmb.ab.ca . No other method will be considered.

5. SELECTION OF RESPONDENT

A. DECISION OF THE PRESIDENT & CEO

After reviewing the recommendations from the Evaluation Team, the President & CEO shall decide whether to select a Respondent. If the President & CEO selects a Respondent, the President & CEO may:

- Issue a Conditional Approval in the form of an MOU to the Respondent; or
- Enter discussions with the Respondent to clarify any outstanding matters.

It is the sole discretion of the BCMB President & CEO whether to approve an application or not.

B. ONGOING EVALUATION

The BCMB shall evaluate the Respondent periodically to ensure compliance with all conditions. Any evaluations will be shared with the Respondent with the objective of trying to improve performance.

C. DELAYS

The BCMB acknowledges that delays in establishing operations by the Respondent may arise due to events beyond the control of the Respondent. The BCMB may excuse such delays and grant extensions of time for compliance with the conditions of the Conditional Approval, if the BCMB is satisfied that the cause for the delay is beyond the control of the Respondent. Any request for an extension should be made in writing with sufficient time for the BCMB to give it due consideration.

6. GENERAL CONDITIONS

A. APPLICATION OF CONDITIONS

These conditions constitute part of the EOI, and the Respondent acknowledges acceptance of these conditions and waives all claims, rights, demands and benefits of any provisions of any statute, regulation or by-law that might affect the rights of the BCMB under this EOI by signing the Application.

B. MODIFICATION AND CANCELLATION OF EOI

This Request for Expressions of Interest should not be construed as an agreement by the BCMB to approve the application. The BCMB is not bound to accept any application or thereafter deal with any Respondent.

The BCMB reserves the right to modify the terms of this EOI at any time at its sole discretion. This right includes the right to cancel this EOI at any time prior to approval being granted. The BCMB may also reject any or all applications.

C. LIMITATION OF LIABILITY

If the BCMB elects to modify or cancel the EOI or to reject any or all applications, the BCMB will not be liable to any Respondent for any claims, whether for costs or damages incurred by the Respondent in preparing the application, loss of anticipated profit in connection with a proposed pilot site, or any other matter whatsoever or howsoever incurred.

Further to the preceding paragraph, and without limitation, the Respondent by submitting an application, agrees that it will not claim damages, for whatever reason, relating to the EOI or in respect of the competitive process, and by applying, specifically waives any claim for loss of profits or other damages of any nature if no approval is or can be given.

D. CONFIDENTIALITY OF EOI

No confidential information pertaining to this EOI, application submitted in response to this EOI, or discussions, correspondence, or memoranda of any kind regarding this EOI may be released by a prospective Respondent or its subcontractor or agent without the prior written approval of the BCMB.

The Respondent or any of its subcontractors or agents shall use this EOI and any other information furnished under this EOI, regardless of the medium, solely for the purposes of responding to this EOI. All such documents and information received hereunder shall remain the exclusive property of the BCMB. The BCMB may identify as confidential some information to the Respondent, and, in such case, the Respondent shall have an obligation to keep all such information confidential and to return or destroy any such confidential information upon request of the BCMB. Reproduction of any part of this EOI is authorized only for the preparation of Respondent's response.

The Respondent shall not disclose any confidential portions of this EOI to any of its employees who do not have a "need to know" or to any third party working with or for the Respondent without the prior written consent of the BCMB. The Respondent shall ensure that all copies of any such confidential portions (in all forms and media) are destroyed when no longer required in connection with this EOI.

This document, or any portion thereof, may not be used for any purpose other than the submission of applications.

E. CONFIDENTIALITY OF APPLICATIONS AND APPLICABILITY OF THE FREEDOM OF INFORMATION AND PROTECTION OF PRIVACY ACT (FOIPP)

The BCMB acknowledges that information included in an application submitted in response to this EOI may be considered proprietary or confidential to the Respondent. Any such information must be clearly marked as such and should be submitted in a format which will allow the BCMB to separate those portions of the application which are considered proprietary or confidential from other portions of the application. Marking this information will clearly establish the Respondent's expectations toward the document, both to the BCMB and to the Information and Privacy Commissioner in any review or refusal of access.

The BCMB further acknowledges and agrees that applications are provided in confidence and protected from disclosure to the extent permitted under law. The BCMB will use its reasonable efforts to ensure that information submitted in an application which is marked proprietary or confidential will not be disclosed to any person other than the directors, officers, employees, agents, advisors, and contractors of the BCMB who require such information for the purposes of assisting the BCMB in the EOI process.

The BCMB is, however, bound by the Freedom of Information and Protection of Privacy Act (Alberta) and all documents submitted to the BCMB will be subject to provisions of this legislation.

In addition, information included in an application that is marked proprietary or confidential which:

- (I) is or becomes available to the public;
- (II) the BCMB or its directors, officers, employees, agents, professional advisors, and contractors received from a third party who had obtained the information lawfully and was under no obligation of secrecy;
- (III) the BCMB or its directors, officers, employees, agents, advisors, or contractors can show was in their possession before receipt of such information in the application;

shall not be regarded as proprietary or confidential information.

F. USE OF EOI

While the BCMB has used considerable efforts to ensure an accurate representation of information in this EOI, the information contained in this EOI is supplied solely as a guideline for Respondents. The information, including information sessions, is not guaranteed, or warranted to be accurate by the BCMB, nor is it necessarily comprehensive or exhaustive. Nothing in this EOI is intended to relieve Respondents from forming their own opinions and conclusions with respect to the matters addressed in this EOI.

G. COMPLIANCE WITH BEVERAGE CONTAINER RECYCLING REGULATION AND BCMB BY-LAWS

The following documents form part of this EOI:

- (a) Beverage Container Recycling Regulation;
- (b) BCMB Depot By-law;
- (c) BCMB Handling Commission By-law;

By signing the application, the Respondent agrees to be bound by these Regulations, Bylaws and Policies.

H. COMPLIANCE WITH OTHER LEGISLATION

Neither acceptance of an application nor execution of an MOU by the BCMB and Respondent shall constitute approval for any activity or development, contemplated in any application that requires an approval, permit or license, pursuant to any federal, provincial, regional, district or municipal statute, regulation, or by-law. All pilot locations must be properly zoned.

In addition to compliance with environmental legislation, pilot sites shall be designed, constructed, and operated in compliance with all applicable municipal bylaws and provincial statutes, including but not limited to the *Alberta Safety Codes Act*, the *Alberta Occupational Health and Safety Act*, and the *Workers' Compensation Act*.

The BCMB may refuse to grant approval to a Respondent who has not complied with applicable Federal, Provincial, or municipal legislation, regulations, by-laws, or other requirements.

APPENDIX A

1. Waterton Park, Alberta

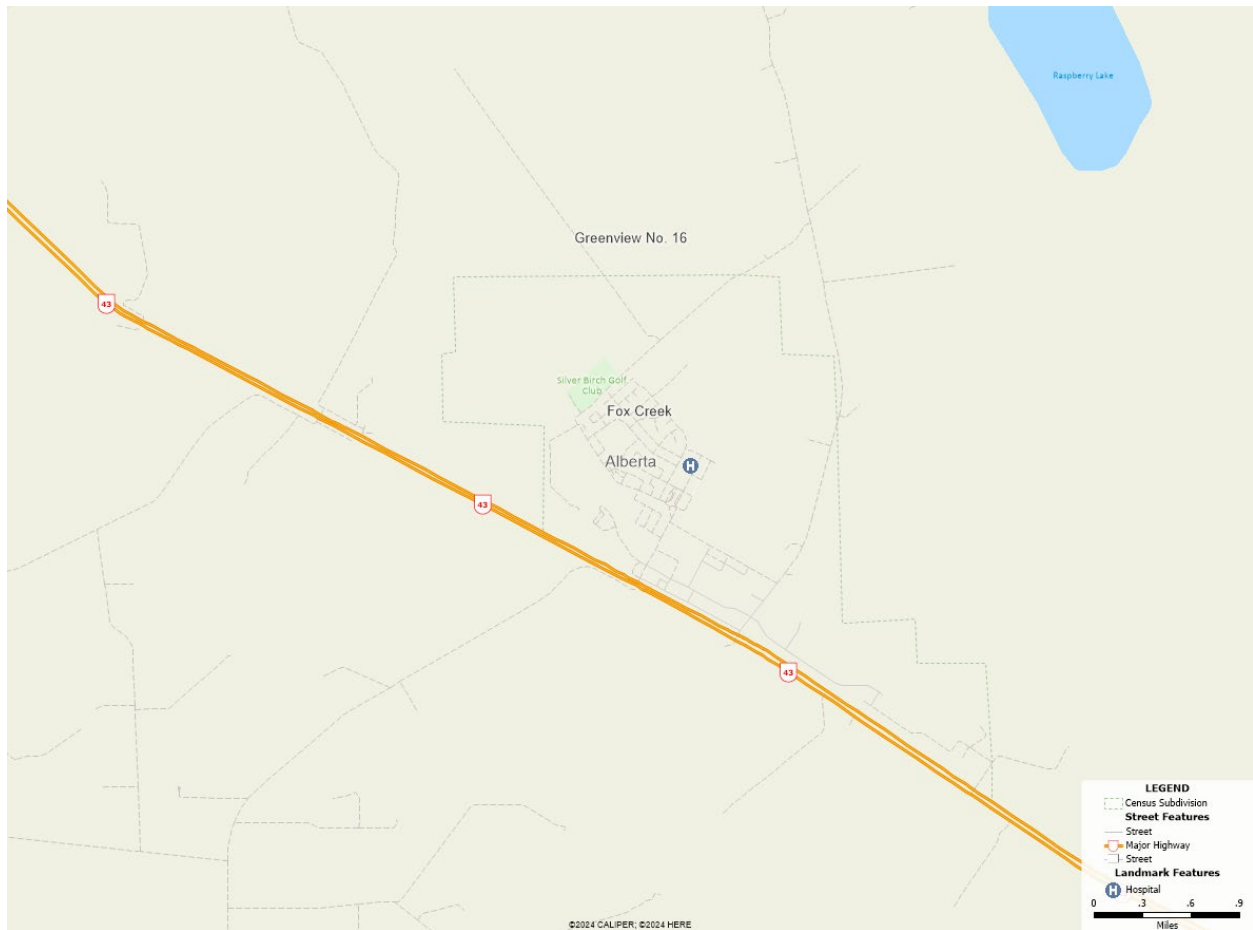


Waterton Park, commonly referred to as Waterton, is a hamlet in southwestern Alberta within Improvement District No. 4 Waterton (Waterton Lakes National Park). Waterton has a population of 132.

It is located at the southwestern terminus of Highway 5, approximately 54 km west of the Town of Cardston and 55 km south of the Town of Pincher Creek.

APPENDIX A

2. Fox Creek, Alberta

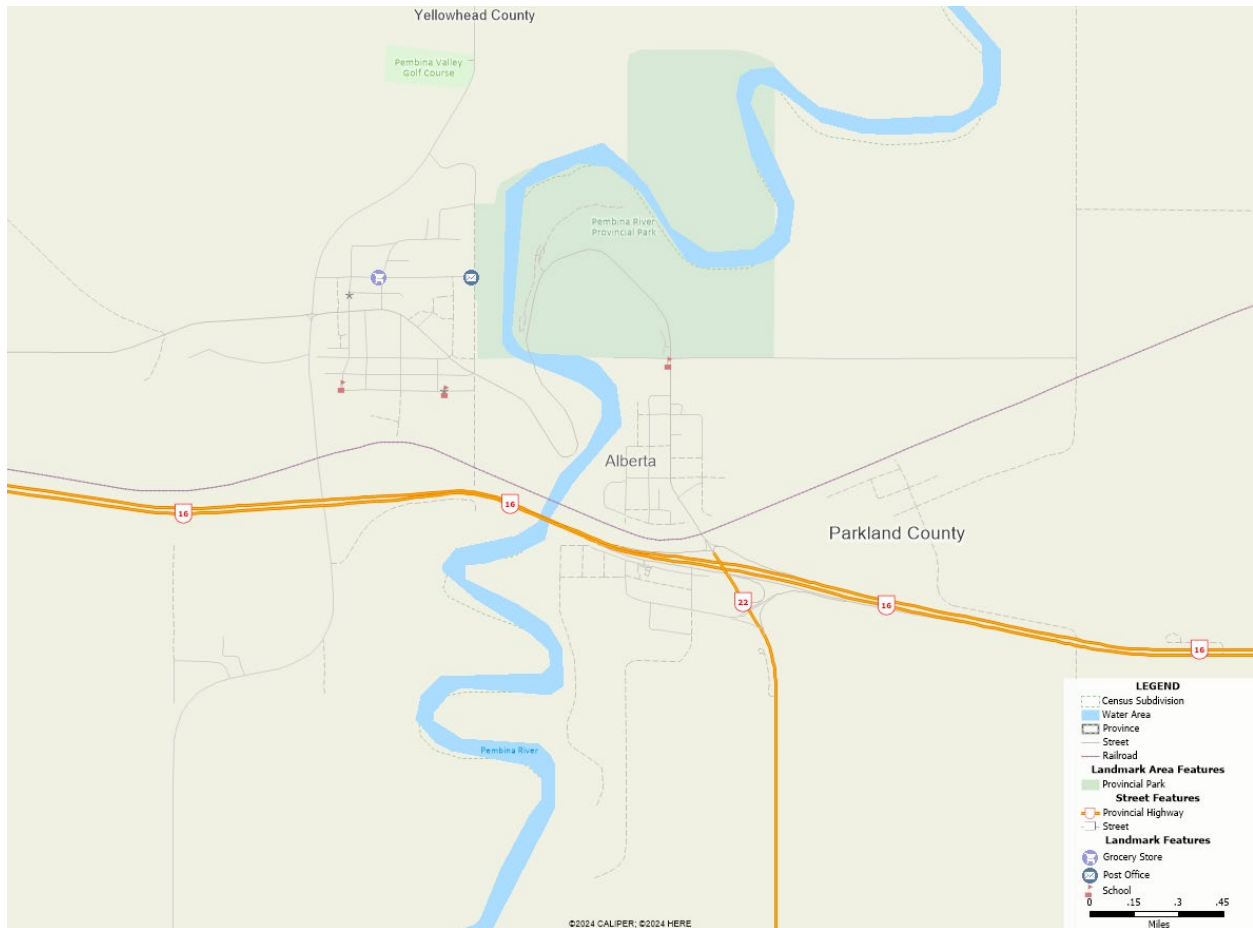


Fox Creek is a town in northwest Alberta. It is located on Highway 43, approximately 259 km northwest of Edmonton and 199 km southeast of Grande Prairie.

Fox Creek is within the Upper Peace planning region, and is surrounded by the Municipal District of Greenview No. 16.

APPENDIX A

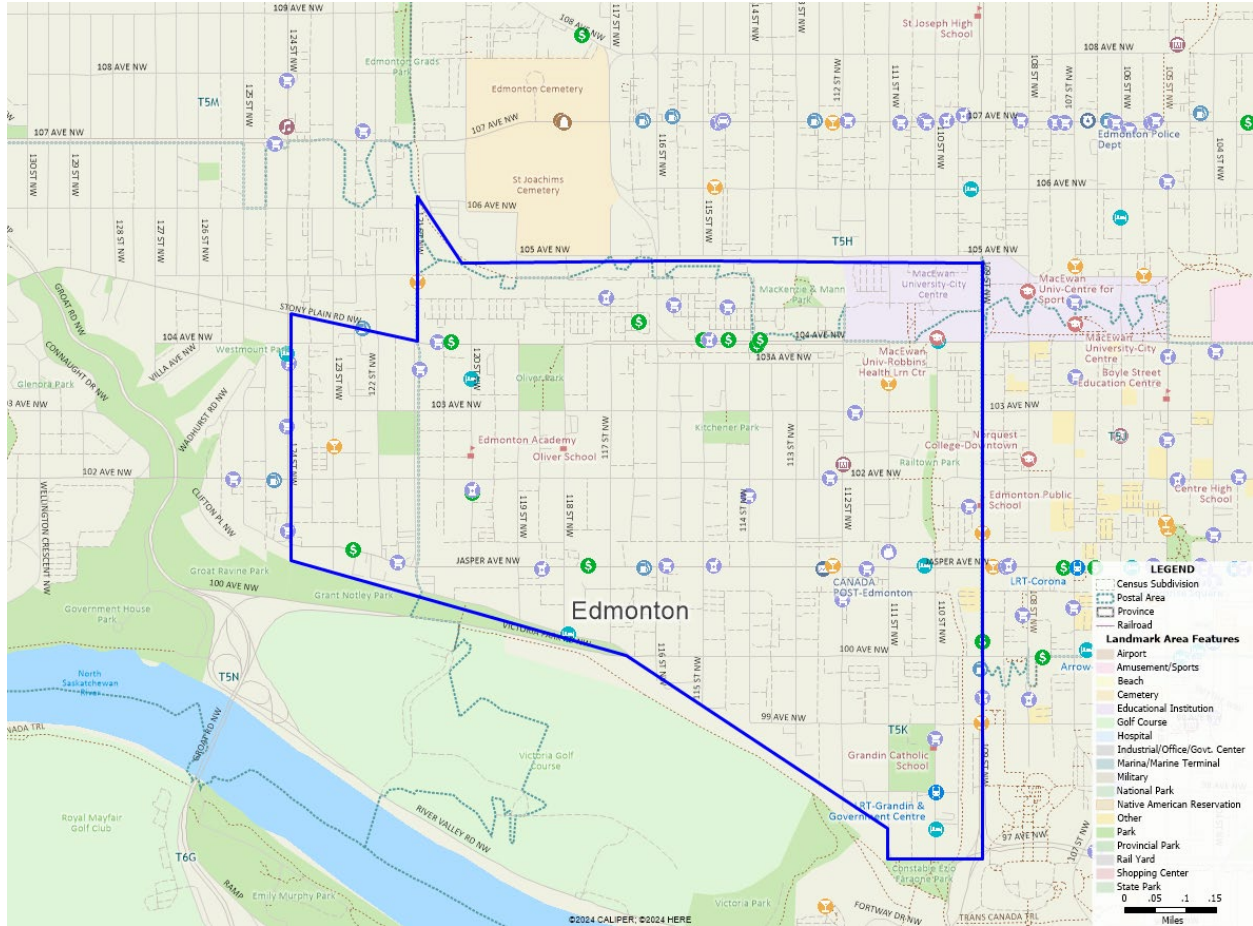
3. Evansburg, Alberta



Evansburg is a hamlet in west-central Alberta, Canada, within Yellowhead County. It is located on Highway 16A, approximately 88 km west of Edmonton and 96 km east of Edson.

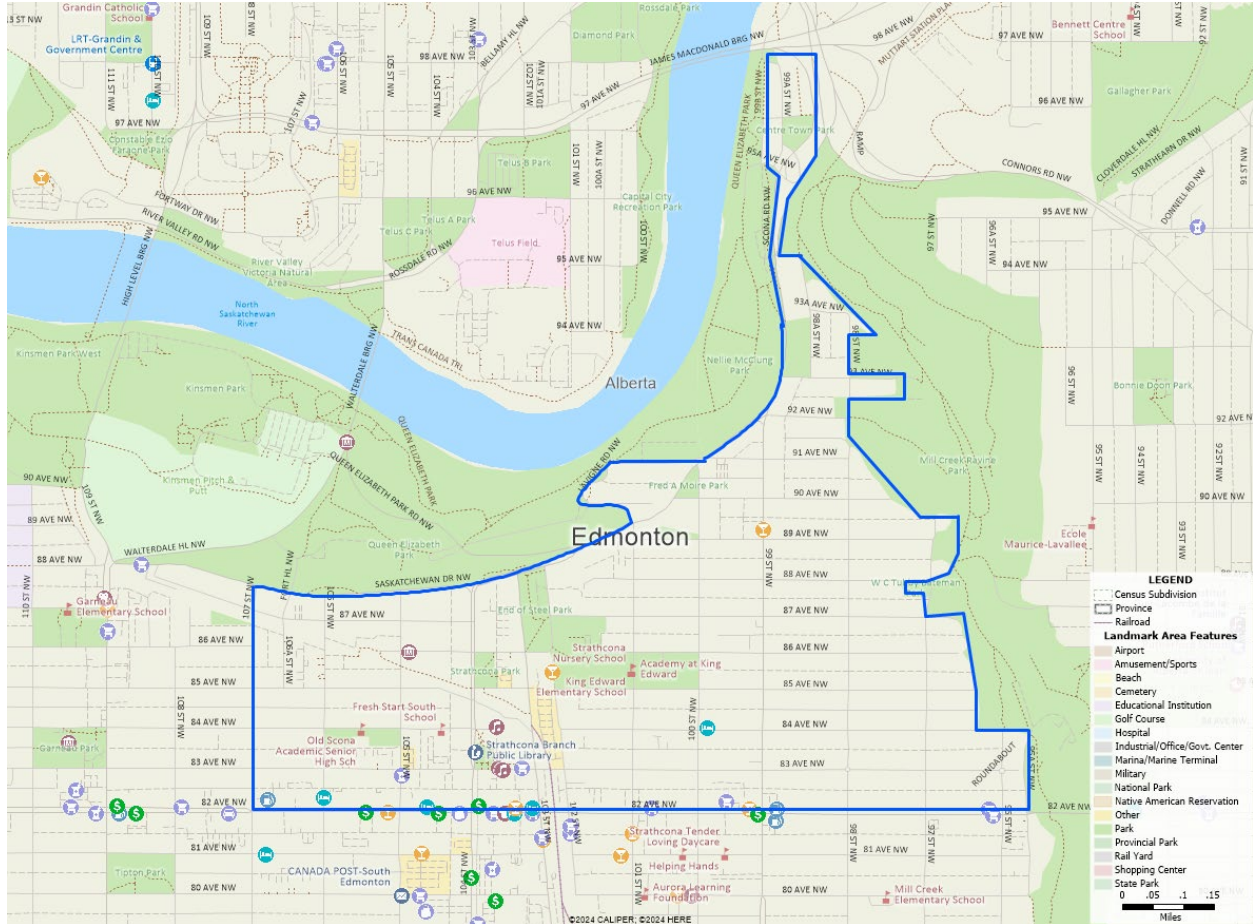
APPENDIX A

4. Wìhkwêntôwin (Formerly known as Oliver)



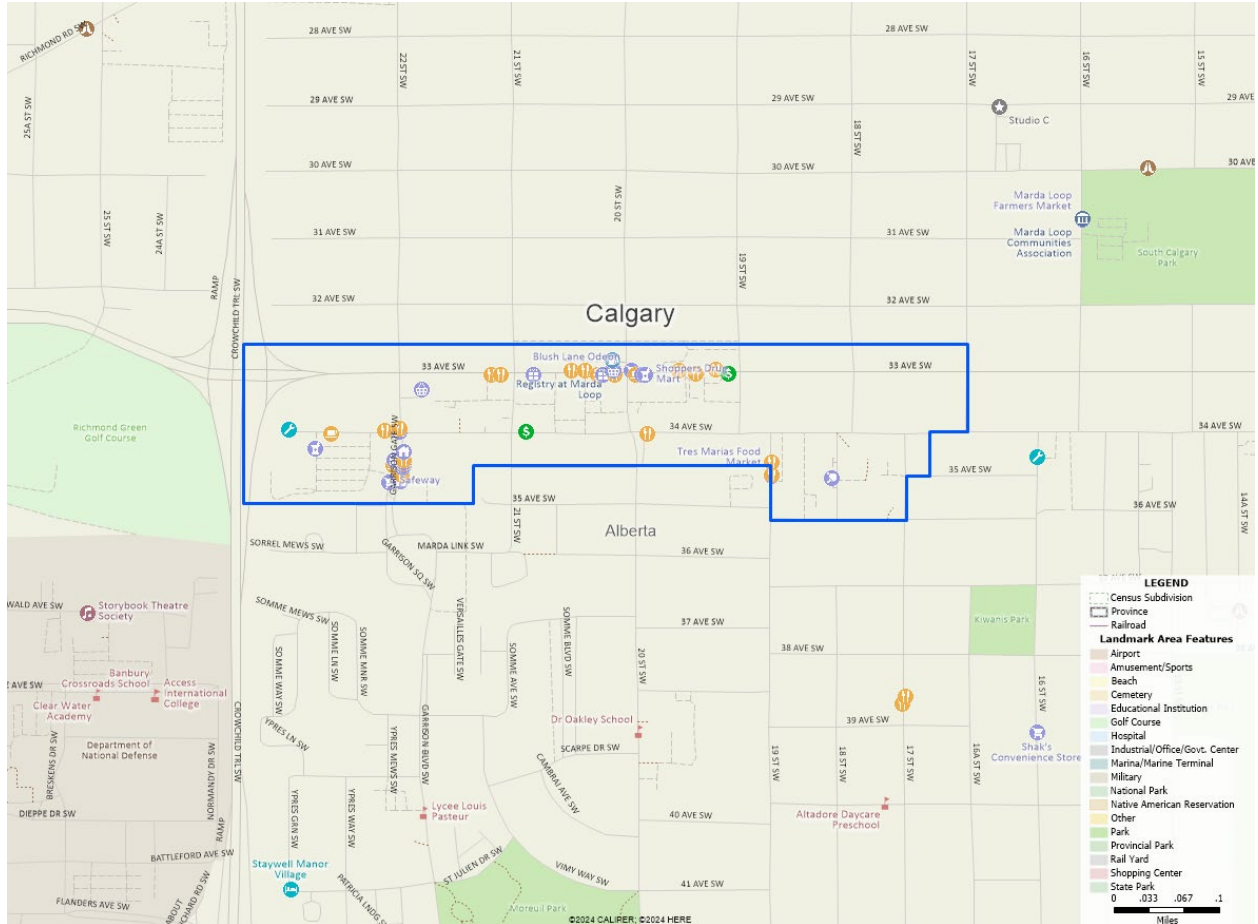
APPENDIX A

5. Old Strathcona



APPENDIX A

6. Marda Loop



APPENDIX A

7. Beltline

